

## PLANO DE ENSINO

<b>ANO E SEMESTRE</b>
2019/2

<b>PROFESSOR</b>				
Antônio Artur de Souza				
<b>DISCIPLINA</b>				
Seminário em Finanças: Foundations of Strategic Management				
<b>CÓDIGO</b>	<b>CRÉDITOS</b>	<b>CARGA HORÁRIA</b>	<b>HORÁRIO</b>	<b>DIA DA SEMANA</b>
CAD 954	02	30 horas/aula	13:30 às 17:15	Terça-feira
<b>AUTORIZA OFERTA DE MATRÍCULA NA MODALIDADE DISCIPLINA ISOLADA?</b>				
( <input checked="" type="checkbox"/> ) Sim ( <input type="checkbox"/> ) Não				
<b>VAGAS</b>				
15 vagas				
<b>AUTORIZA OFERTA DE MATRÍCULA DE GRADUANDO NA MODALIDADE DISCIPLINA ELETIVA?</b>				
( <input type="checkbox"/> ) Sim ( <input checked="" type="checkbox"/> ) Não				
<b>VAGAS</b>				
<b>A DISCIPLINA É MINISTRADA EM IDIOMA ESTRANGEIRO: CASO SIM, QUAL IDIOMA?</b>				
( <input type="checkbox"/> ) Não ( <input checked="" type="checkbox"/> ) Sim Qual: Inglês				

<b>EMENTA</b>
The strategic vision of management and the concept of competitiveness. The basic concepts of strategic management, such as vision, mission, and company values. Internal and external diagnosis. Scenario building and the link between a company and its environment. From the formulation to the evaluation of strategies. Basic strategic options (specialisation, diversification, and integration) and generic competitive strategies.

<b>PROGRAMA</b>
<ol style="list-style-type: none"> <li>1. The strategic vision of management and concept of competitiveness.</li> <li>2. The basic concepts of strategic management. The industrial organization model of above-average returns. The resource-based model of above-average returns.</li> <li>3. External diagnosis. Industry environment analysis. Competitor analysis.</li> <li>4. Internal diagnosis: the internal environment analysis. Resources, capabilities, and core competences.</li> <li>5. Scenario building and the link between a company and its environment. Business Strategy.</li> </ol>

6. From the formulation to the evaluation of strategies.
7. Basic strategic options (specialisation, diversification, and integration) and generic competitive strategies.
8. Strategic actions and strategy implementation: Corporate governance.

#### **BIBLIOGRAFIA**

HITT, M.A.; IRELAND, R.D.; HOSKISSON, R.E. Strategic Management: Competitiveness & Globalization. South-Western Cengage Learning, 2009.

DAVID, F.R. Strategic Management: Concepts and Cases. Prentice Hall, 2007.

HILL, C.W.L.; JONES, G.R. Strategic Management Theory: An Integrated Approach. South-Western Cengage, 2008.

GINTER, Peter M.; DUNCAN, W. Jack; SWAYNE, Linda E. The strategic management of health care organizations. John Wiley & Sons, 2018.

#### **TEXTOS E DOCUMENTOS DISPONÍVEIS NA WEB**

#### **SISTEMA DE AVALIAÇÃO**

Class Participation and seminars (30%)  
Weekly topic short papers (30%)  
Final essay (40%)

#### **INFORMAÇÕES ADICIONAIS**